



Helping You Pave
Your Road To

Recovery & Wellness

Outpatient Office

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Ironton, OH 45638

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OUTCOMES MANAGEMENT REPORT

2023-2024

www.lawrencecountyrecovery.com

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Programs Descriptions:

In 2023, Lawrence County Recovery reached significant milestones in its mission to help individuals pave their road to recovery and wellness by providing person-centered, evidence-based behavioral health treatment services. We proudly introduced our innovative mental health and medication management programs, recognizing the critical intersection between mental health and addiction recovery. Combining these programs with our substance use treatment program ensures that individuals receive holistic care addressing both their substance use challenges and any underlying mental health issues, enhancing their overall well-being and recovery outcomes.

In response to the growing demand for supportive living environments, we expanded our network of recovery homes to a total of seven locations throughout Lawrence County, Ohio. These homes provide a safe and supportive setting where individuals can focus on their recovery journey while receiving the necessary guidance and resources to maintain sobriety and rebuild their lives.

In line with our commitment to streamlining operations and better serving our community, we centralized our office locations to our outpatient office in Ironton. Conveniently located at 2903 South 5th Street, Ironton, Ohio 45638, this centralized hub serves as the heart of our operations, providing a welcoming space where individuals can access a wide range of services and support tailored to their needs.

These developments mark significant strides in our ongoing efforts to offer comprehensive, person-centered care to individuals seeking recovery from substance use and mental health disorders. Through our integrated programs, expanded recovery home network, and centralized office location, Lawrence County Recovery remains steadfast in its dedication to empowering individuals on their path to lasting sobriety, wellness, and personal growth.

Lawrence County Recovery continues to maintain CARF Accreditation for the following services and programs:

- Assessment and Referral
- Case Management/Service Coordination
- Outpatient Treatment
- Intensive Outpatient Treatment
- Partial Hospitalization (RT)
- Community Housing

Services include, but are not limited to:

- Behavioral Health Nursing Services
- Case Management
- Community Housing

- Community Psychiatric Supportive Treatment
- Comprehensive Diagnostic Assessment
- Crisis Intervention Services
- Genesight Testing
- Group Mental Health Counseling
- Group Substance Use Counseling
- Hepatitis C Treatment
- Individual Mental Health Therapy
- Individual Substance Use Counseling
- Medication Management
- Peer Recovery Support
- Referral Services
- Therapeutic Behavioral Services
- Transportation Services
- Treatment Planning
- Urine Drug Testing
- Vivitrol Treatment

Services are provided by appropriate licensed and credentialed providers, including:

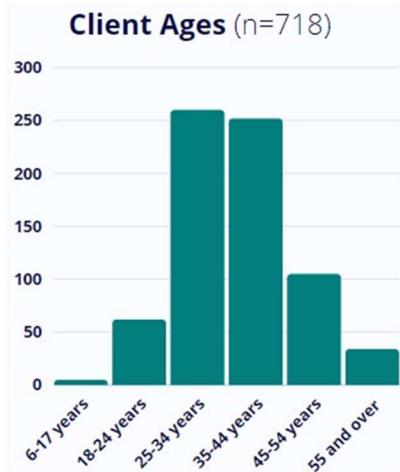
- Case Management Specialists
- Certified Trauma Professionals
- Chemical Dependency Counseling Assistants
- Licensed Chemical Dependency Counselor II
- Licensed Chemical Dependency Counselor III
- Licensed Independent Chemical Dependency Counselor
- Licensed Independent Social Workers
- Licensed Social Workers
- Peer Recovery Supporters
- Qualified Behavioral Health Specialists
- Qualified Mental Health Specialists
- Nurse Practitioner
- Licensed Practical Nurses
- Registered Nurses

For further details, we invite you to visit our outpatient office located at 2903 South 5th St., Ironton, OH 45638.

You can reach us directly at (740) 646-6640.

Additionally, please explore our website at www.lawrencecountyrecovery.com for comprehensive information.

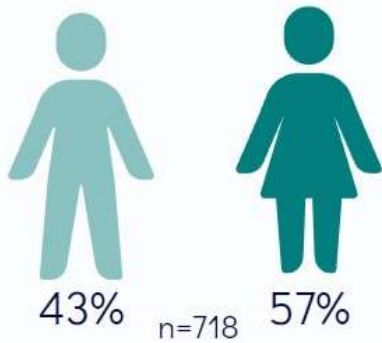
Demographics:



Analysis of Client Ages

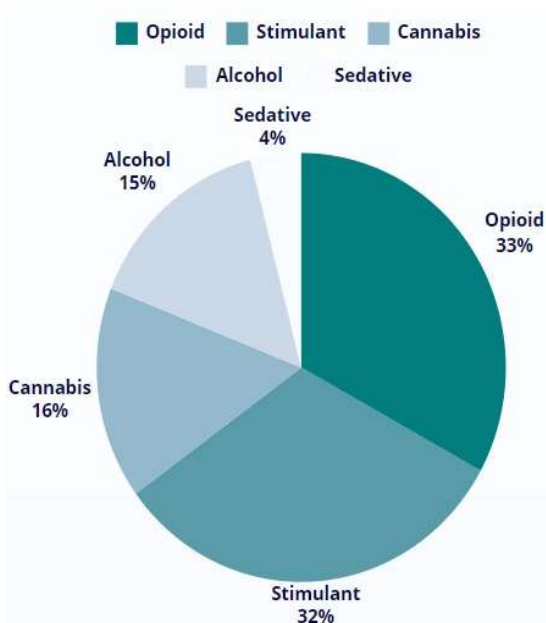
The analysis of LCR clients' ages in 2023 reveals a predominant concentration within the 25-44 age range, with a substantial proportion of clients being young adults aged 18-24, followed closely by individuals aged 25-34 and 35-44, collectively comprising over 70% of the client base. These totals represent clients admitted to our SUD, MH, and Medication Management programs in 2023.

Active Clients - 2023



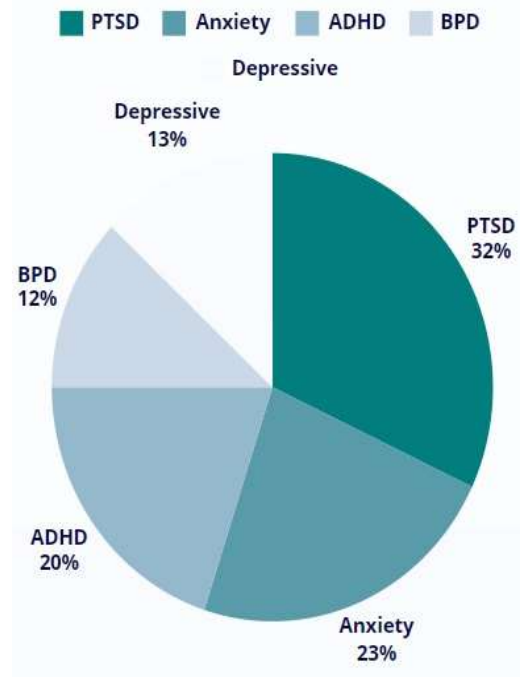
Analysis of Client Gender

The client gender distribution in 2023 indicates a slight majority of female clients, comprising 57% of the total, while males account for 43% of the client base among the 718 individuals surveyed. These totals represent clients admitted to our SUD, MH, and Medication Management programs in 2023.



Analysis of Diagnoses

In 2023, the top five Substance Use Disorder (SUD) diagnoses were Opioid Use Disorder, Stimulant Use Disorder, Cannabis Use Disorder, Alcohol Use Disorder, and Sedative Use Disorder. Additionally, the top five Mental Health (MH) diagnoses included Post-Traumatic Stress Disorder (PTSD), Anxiety Disorders, Attention-Deficit/Hyperactivity Disorder (ADHD), Borderline Personality Disorder (BPD), and Major Depressive Disorder.



Status Report – 2023 Performance Improvement Plan:

Area for Improvement	Action Plan	Achieved Outcome
<p><i>BUSINESS FUNCTIONS:</i></p> <p>Develop Mental Health services and incorporate them into each agency program.</p>	<p>The Agency will hire three mental health counselors, one with a supervisory endorsement, and will develop a mental health program.</p>	<p>GOAL MET.</p> <p>Our mental health team is comprised of our Licensed Independent Social Worker, two Licensed Social Workers, and Qualified Mental Health Specialists.</p>
<p><i>EFFICIENCY:</i></p> <p>Optimize the productivity of individual counselors.</p>	<p>Each clinician will have a productivity rating of at least 70% for each quarter.</p>	<p>GOAL NOT MET.</p> <p>60% of our clinicians met this goal in 2023.</p>
<p><i>EXPERIENCE OF PERSONS SERVED:</i></p> <p>Clients will feel respected.</p>	<p>85% of persons served will report that they feel they were treated with dignity and respect while in treatment at Lawrence County Recovery.</p>	<p>GOAL MET.</p> <p>98% of clients reported that they were treated with dignity and respect while in treatment at Lawrence County Recovery.</p>
<p><i>ACCESS TO SERVICES:</i></p> <p>Increase utilization of the Patient Portal to increase client access to services.</p>	<p>The creation of Patient Portal accounts will increase by 15% in 2023, allowing clients to access services in a timelier manner.</p>	<p>GOAL MET.</p> <p>Client portal activity increased by 77% in 2023, allowing clients to access services in a timelier manner.</p>
<p><i>EFFECTIVENESS:</i></p> <p>Clients will experience a decrease in the level of care while in services.</p>	<p>80% of active clients in 2023 will experience improvements in the six ASAM dimensions as evidenced by a decrease in the level of care throughout their treatment with LCR.</p>	<p>GOAL NOT MET.</p> <p>73% of clients completed an LCR program or experienced a decrease in Level of Care throughout their treatment with LCR.</p>

Status Report Summary:

In the area of business functions, Lawrence County Recovery successfully developed mental health services by hiring three mental health counselors and establishing a mental health program, meeting our goal. However, in terms of optimizing counselor productivity, the goal of achieving a productivity rating of at least 70% for each quarter was not met, with only 60% of clinicians meeting this target in 2023. To address this, Lawrence County Recovery will conduct a thorough analysis of the areas

requiring improvement and implement targeted strategies, such as additional training or resource allocation, to enhance counselor productivity.

Regarding the experience of persons served, Lawrence County Recovery achieved our goal of ensuring clients feel respected, with 98% of clients reporting feeling treated with dignity and respect while in treatment.

In terms of access to services, the goal of increasing utilization of the Patient Portal was met, with a 77% increase in client portal activity, allowing for timelier access to services.

In the effectiveness of services, the goal of clients experiencing a decrease in the level of care was not met, with 73% of clients completing an LCR program or experiencing a decrease in the level of care throughout their treatment. Lawrence County Recovery will address this by conducting a thorough analysis and implementing strategies to improve outcomes, including revising action plans, providing additional support to staff, and refining procedures to better align with organizational objectives. It's important to note that relapse rates for substance use disorders, according to the National Institute on Drug Abuse (NIDA), are estimated to be around 40% to 60%. This means that a significant portion of individuals may experience setbacks during or after treatment. It's crucial to understand that relapse is considered a normal part of the recovery process, and it does not necessarily mean that treatment has failed.

By acknowledging this reality and implementing proactive measures, Lawrence County Recovery remains committed to continuously improving our services and supporting clients on their journey to recovery and wellness.

2023 Program Outcomes:

CLIENT SATISFACTION SURVEY – DEMOGRAPHICS AND CLIENT FEEDBACK

136 Client Satisfaction Surveys were completed in 2023. Responders participated in one of our substance use, mental health, medication management, or housing programs.

In terms of gender distribution, there were 45 male clients and 91 female clients.

Regarding race, there were 5 African American clients, 121 Caucasian clients, 1 Hispanic client, 3 Native American clients, 1 Indian client, and 5 clients from other races. Concerning age groups, there were no clients aged 11 and under or 12-17 years old. However, there were 9 clients aged 18-21, 30 clients aged 22-29, 55 clients aged 30-39, 36 clients aged 40-49, 5 clients aged 50-59, and 1 client aged 60+.

Regarding the time spent in the program, there were 65 clients with less than 3 months in the program, 39 clients with 3 to 5 months in the program, 15 clients with 6 to 8 months in the program, 5 clients with 9 to 11 months in the program, 10 clients with 1 to 2 years in the program, and 2 clients with over 2 years in the program.

During the anonymous survey process, each client was asked, “What Do We Do Best?”

Client feedback included, but was not limited to:

- “Help people get their life back on track and get their life back.”
- “Discuss and explain everything relevant to client's needs.”
- “Provide all needs in a respectful manner.”
- “The staff make me feel like they really care about my problems and want me to live a sober and productive life.”
- “Housing is very clean and a well-stocked place to make living easier.”
- “Staff. The staff is the most important piece at LCR. They are very caring, compassionate and at the same time hold you accountable with respect and they strive to meet your needs to help you succeed.”
- “Provide personalized care to each client, trying to meet each one's needs.”
- “Making a client feel welcome and cared about. I finally feel like a person here, and not just a number to the state of Ohio.”

- “Everything is very professional I love this program. Very stable environment, I love the accountability that takes place here. This place is very good, the case management is on point.”
- “Provides the most up-to-date treatment in a safe and productive environment.”
- “It is a very excellent treatment center, they have helped me out tremendously, it has changed my life, and I am grateful and blessed, the counseling staff is amazing.”
- “In the time I've spent at LCR I've had constant support and guidance when needed. My recovery has been greatly impacted by the housing staff, and the help they've given me.”
- “I have been to 13 different treatment facilities in the last 4 years, LCR is completely different than other program! I've never sat still for more than two months; I honestly don't think I'd be where I am today without this program. I am beyond grateful! Thank you for believing in me and helping me find my way again.”
- “LCR changed my life and has given me more support, guidance and tools to cope than I realized I needed and were capable of having.”
- “This is the best program I could every ask for, I appreciate your all very VERY much!”
- “Overall great experience. Gave me the extra, but supportive push to start a new life.”
- “Everyone at l.c.r. are genuinely caring and concerned about every client. they all go above and beyond for clients. i would recommend l.c.r. to everyone! This is my 10th treatment facility and l.c.r. literally out does all of them.”
- “The staff at LCR has been amazing. It is much appreciated.”
- “This place is showing me how to be a productive woman of society. I am building myself esteem through groups and counseling, I feel that the groups help me work on myself and through this program I have learned responsibility and learned how to hold myself accountable.”
- “I have been treated great and found it hard to come up with anything you should work on.”
- “This place has changed my life.”

2023 Program Outcomes:

Service Access: Lawrence County Recovery will utilize the following Client Satisfaction Survey results to analyze how we can improve access to services.

Objective/ Outcome	Performance Indicator	Target	Measure Applied To/ Obtained By	Achieved Outcome
Clients were admitted to the program in a reasonable amount of time.	Average score of client responses on a scale of 1-4 (1 being Strongly Disagree, 4 being Strongly Agree).	85% (or Average score of 3.4 or Higher)	All clients, via Client Satisfaction Survey	GOAL MET: 93% Agreed / 7% Disagreed
If client was placed on a Waiting List, appropriate contact was made to them so that admittance into the program occurred seamlessly.	Average score of client responses on a scale of 1-4 (1 being Strongly Disagree, 4 being Strongly Agree).	85% (or Average score of 3.4 or Higher)	All clients, via Client Satisfaction Survey	GOAL MET: 96% Agreed / 4% Disagreed
The staff who admitted and oriented the client to available services were knowledgeable and professional.	Average score of client responses on a scale of 1-4 (1 being Strongly Disagree, 4 being Strongly Agree).	85% (or Average score of 3.4 or Higher)	All clients, via Client Satisfaction Survey	GOAL MET: 96% Agreed / 4% Disagreed
Clients reviewed and were provided a Handbook (Guide to Services) that explained the program rules, and program limitations, as well as financial responsibilities including billing, no-show policy, and insurance information.	Average score of client responses on a scale of 1-4 (1 being Strongly Disagree, 4 being Strongly Agree).	85% (or Average score of 3.4 or Higher)	All clients, via Client Satisfaction Survey	GOAL MET: 92% Agreed / 8% Disagreed
The Mission, Values, and Goals of the program were explained to the client.	Average score of client responses on a scale of 1-4 (1 being Strongly Disagree, 4 being Strongly Agree).	85% (or Average score of 3.4 or Higher)	All clients, via Client Satisfaction Survey	GOAL MET: 95% Agreed / 5% Disagreed

2023 Program Outcomes:

Resources Used to Achieve Results for The Persons Served (Efficiency): Lawrence County Recovery sought to optimize the productivity of billing team members in 2023 to ensure financial stability, team member accountability, and overall efficiency.

Objective/ Outcome	Performance Indicator	Target	Measure Applied To/ Obtained By	Achieved Outcome
Optimize the productivity of billing team members.	The percentage is calculated for the number of persons served by each provider as compared to their total available time to provide services.	Each billable team member will have a productivity rating of at least 70% for each quarter.	Data is collected and analyzed quarterly. Obtained from EHR report.	GOAL NOT MET: On average, productivity was 60% for billable providers. Extenuating factors team member absences, part-time team members, and team members who failed to meet weekly productivity goals due to other job duties.

Resources Used for The Persons Served (Effectiveness): Lawrence County Recovery measured the effectiveness of services by tracking decreases in level of care while participating in agency program(s).

Objective/ Outcome	Performance Indicator	Target	Measure Applied To/ Obtained By	Achieved Outcome
Decrease client SUD symptoms in the six ASAM dimensions.	Clients will decrease in level of care while participating in Outpatient, Intensive Outpatient, and Partial Hospitalization.	80% of active clients in 2023 will experience improvements in the six ASAM dimensions as evidenced by decreasing in the level of care throughout their treatment with LCR.	Data will be entered by clinicians. PMMP Team. Admissions, Transfers, Discharge report in BestNotes will be utilized to obtain data.	GOAL NOT MET: 73% of clients completed an LCR program or experienced a decrease in Level of Care throughout their treatment with LCR.

2023 Program Outcomes:

Experience Of Services Received and Other Feedback (Persons Served): Lawrence County Recovery obtained feedback from persons served in various areas such as (but not limited to) Rights and Responsibilities, Quality of Care, Cultural Competency, Accessibility and Technology, and Health and Safety.

Objective/ Outcome	Performance Indicator	Target	Measure Applied To/ Obtained By	Achieved Outcome
Clients' response to "I am treated with dignity and respect".	Average score of client responses on a scale of 1-4 (1 being Strongly Disagree, 4 being Strongly Agree).	85% (or Average score of 3.4 or Higher)	Clients completing survey, via Client Satisfaction Survey reports.	GOAL MET: 98% Agreed / 2% Disagreed
Clients' response to "I would recommend the services I was provided to my family and friends."	Average score of client responses on a scale of 1-4 (1 being Strongly Disagree, 4 being Strongly Agree).	85% (or Average score of 3.4 or Higher)	Clients completing survey, via Client Satisfaction Survey reports.	GOAL MET: 98% Agreed / 2% Disagreed
Clients' response to "The staff discussed with me and provided me with relevant and current therapeutic interventions while I was receiving services."	Average score of client responses on a scale of 1-4 (1 being Strongly Disagree, 4 being Strongly Agree).	85% (or Average score of 3.4 or Higher)	Clients completing survey, via Client Satisfaction Survey reports.	GOAL MET: 98% Agreed / 2% Disagreed
Client's response to "The staff seemed self-aware, displayed an open attitude including knowledge and skills, and appeared open towards others."	Average score of client responses on a scale of 1-4 (1 being Strongly Disagree, 4 being Strongly Agree).	85% (or Average score of 3.4 or Higher)	Clients completing survey, via Client Satisfaction Survey reports.	GOAL MET: 98% Agreed / 2% Disagreed
Clients' response to "Telehealth Services were simple to understand and use."	Average score of client responses on a scale of 1-4 (1 being Strongly Disagree, 4 being Strongly Agree).	85% (or Average score of 3.4 or Higher)	Clients completing survey, via Client Satisfaction Survey reports.	GOAL MET: 96% Agreed / 4% Disagreed
Clients' response to "The organization provides services in a safe setting."	Average score of client responses on a scale of 1-4 (1 being Strongly Disagree, 4 being Strongly Agree).	85% (or Average score of 3.4 or Higher)	Clients completing survey, via Client Satisfaction Survey reports.	GOAL MET: 99% Agreed / 1% Disagreed

2023 Program Outcomes:

Stakeholder Feedback: Lawrence County Recovery will collect feedback from Community Stakeholders to ensure we are making well-informed performance improvement decisions. 13 stakeholders completed satisfaction surveys in 2023.

Comment from a Stakeholder:

“Lawrence County Recovery is a very well-respected and trusted resource for the criminal justice system in Lawrence County. The services that they provide are second to none. Our county would be in trouble without them as a partner for our communities.”

Objective/ Outcome	Performance Indicator	Target	Measure Applied To/ Obtained By	Achieved Outcome
Stakeholder response to "Requests for information about our services, or about an individual receiving services, are responded to in a timely manner."	Average score of responses on a scale of 1-6 (1 being Strongly Disagree, 6 being Strongly Agree).	Average Score of 85% or higher.	Stakeholders completing survey, via Stakeholder Satisfaction Survey reports.	GOAL MET: 100% Agreed / 0% Disagreed
Stakeholder response to "I have been treated with respect each time I have had contact with your organization."	Average score of responses on a scale of 1-6 (1 being Strongly Disagree, 6 being Strongly Agree).	Average Score of 85% or higher.	Stakeholders completing survey, via Stakeholder Satisfaction Survey reports.	GOAL MET: 100% Agreed / 0% Disagreed
Stakeholder response to "Our organization treats all persons participating in services with respect."	Average score of responses on a scale of 1-6 (1 being Strongly Disagree, 6 being Strongly Agree).	Average Score of 85% or higher.	Stakeholders completing survey, via Stakeholder Satisfaction Survey reports.	GOAL MET: 100% Agreed / 0% Disagreed
Stakeholder response to "Our organization encourages and is open to feedback about the quality of our services."	Average score of responses on a scale of 1-6 (1 being Strongly Disagree, 6 being Strongly Agree).	Average Score of 85% or higher.	Stakeholders completing survey, via Stakeholder Satisfaction Survey reports.	GOAL MET: 100% Agreed / 0% Disagreed
Stakeholder response to "Our organization is highly respected throughout the community for providing quality services."	Average score of responses on a scale of 1-6 (1 being Strongly Disagree, 6 being Strongly Agree).	Average Score of 85% or higher.	Stakeholders completing survey, via Stakeholder Satisfaction Survey reports.	GOAL MET: 100% Agreed / 0% Disagreed

2023 Program Outcomes:

Business Functions: Lawrence County Recovery will assist clients with increasing independence while in services. Staff will assist clients with completing our custom Outcomes Tool by asking the following questions:

Objective/ Outcome	Performance Indicator	Target	Measure Applied To/ Obtained By	Achieved Outcome
Have you obtained a GED while in services at LCR?	Staff will ensure clients are receiving appropriate services in order to support the client's independence, success, and recovery.	10%, if applicable to client.	Direct care team members. Outcomes Survey Tool in BestNotes.	GOAL MET: 73% of clients who did not have a GED obtained a GED or continued their education while in services.
Have you obtained a driver's license while in services at LCR?	Staff will ensure clients are receiving appropriate services in order to support the client's independence, success, and recovery.	15%, if applicable to client.	Direct care team members. Outcomes Survey Tool in BestNotes.	GOAL MET: 95% of clients who did not have a valid driver's license obtained their driver's license while in services.
Have you obtained employment while in services at LCR?	Staff will ensure clients are receiving appropriate services in order to support the client's independence, success, and recovery.	30%, if applicable to client.	Direct care team members. Outcomes Survey Tool in BestNotes.	GOAL MET: 81% of clients gained employment while in services.
Have you gained custody of your child(ren) while in services at LCR?	Staff will ensure clients are receiving appropriate services in order to support the client's independence, success, and recovery.	30%, if applicable to client.	Direct care team members. Outcomes Survey Tool in BestNotes.	GOAL MET: 41% of clients who did not have custody of their children gained custody while in services.
Have you completed community service while in services at LCR?	Staff will ensure clients are receiving appropriate services in order to support the client's independence, success, and recovery.	35%, if applicable to client.	Direct care team members. Outcomes Survey Tool in BestNotes.	GOAL MET: 65% of clients with community service obligations completed community service while in services.

2023 Program Outcomes:

Business Functions (Continued): Lawrence County Recovery will assist clients with increasing independence while in services. Staff will assist clients with completing our custom Outcomes Tool by asking the following questions:

Objective/ Outcome	Performance Indicator	Target	Measure Applied To/ Obtained By	Achieved Outcome
Have you had your medical needs attended to while in services at LCR?	Staff will ensure clients are receiving appropriate services in order to support the client's independence, success, and recovery.	90%, if applicable to client.	Direct care team members. Outcomes Survey Tool in BestNotes.	GOAL MET: 94% of clients had medical problems addressed while in services.
Have you had your mental health needs attended to while in services at LCR?	Staff will ensure clients are receiving appropriate services in order to support the client's independence, success, and recovery.	90%, if applicable to client.	Direct care team members. Outcomes Survey Tool in BestNotes.	GOAL MET: 91% of clients had mental health problems addressed while in services.
Have you paid off legal fines while in services at LCR?	Staff will ensure clients are receiving appropriate services in order to support the client's independence, success, and recovery.	40%, if applicable to client.	Direct care team members. Outcomes Survey Tool in BestNotes.	GOAL NOT MET: 37% of clients with legal fines paid off all legal fines while in Services.

Section Summary:

In 2023, Lawrence County Recovery aimed to enhance clients' independence by assisting them in achieving various objectives. The organization exceeded targets in crucial areas such as GED attainment and driver's license acquisition, with 73% and 95% of applicable clients meeting these goals, respectively. However, while most objectives were met or surpassed, the target for paying off legal fines fell short, with 37% of clients accomplishing this while in services. Moving forward, staff will increase efforts to assist clients with meeting goals not met, ensuring comprehensive support for their recovery journey.

Report Summary:

In 2023, Lawrence County Recovery took significant steps forward in our commitment to delivering personalized, evidence-based behavioral health services. By introducing mental health and medication management initiatives alongside our substance use treatment program, we acknowledged the crucial connection between mental health and addiction recovery. Furthermore, expanding recovery home options to seven locations across Lawrence County provided individuals with supportive environments conducive to their recovery journey.

Streamlining operations by centralizing office locations to the outpatient office in Ironton offered clients a convenient, centralized access point to a comprehensive array of services tailored to their needs. Maintaining CARF Accreditation for various services ensured consistent quality care across all programs.

Demographically, the client base primarily consisted of individuals aged 25-44, with a slight majority being female. Key diagnoses such as Opioid Use Disorder and Post-Traumatic Stress Disorder (PTSD) underscored the prevalence of substance use and mental health challenges among clients.

Our Performance Improvement Plan highlighted successes in areas such as developing mental health services and positive community relations. However, goals related to provider productivity and client symptom improvement were not fully met, necessitating further analysis and strategies for improvement.

Client satisfaction surveys revealed positive feedback, with clients expressing appreciation for personalized care, supportive staff, and effective treatment approaches. Stakeholder feedback also underscored the organization's reputation for providing quality services and timely responsiveness.

In terms of program outcomes, Lawrence County Recovery achieved or exceeded targets in areas such as client access to services, satisfaction with treatment, and addressing medical and mental health needs. However, challenges were noted in achieving goals related to paying off legal fines.

We extend our heartfelt gratitude to all readers and stakeholders for their ongoing support and collaboration in advancing the mission of Lawrence County Recovery. Your dedication to improving the lives of individuals struggling with substance use and mental health disorders is truly commendable.

Together, we have achieved significant milestones in 2023, enhancing access to comprehensive care, expanding recovery resources, and prioritizing the well-being of our clients. Your invaluable feedback and engagement have guided our efforts to continually improve services and meet the diverse needs of our community.

As we reflect on the past year's accomplishments and challenges, we remain committed to our mission of empowering individuals on their journey to lasting sobriety, wellness, and personal growth. With your continued support, we look forward to making even greater strides in the year ahead.

Thank you for being an integral part of Lawrence County Recovery's success story. We are deeply grateful for your unwavering dedication and partnership.



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